

TOYOTA MOTOR FINANCE (NETHERLANDS) B.V.

INVESTOR PRESENTATION

MARCH 2025



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EXECUTIVE SUMMARY

EXECUTIVE SUMMARY

- ❑ Toyota Motor Corporation (TMC) is a global automotive producer operating worldwide (based in Japan), with a history of over 80 years.
- ❑ Toyota Financial Services Corporation (TFSC), wholly owned by TMC, was established in July 2000 as a holding company of Toyota's finance companies worldwide.
- ❑ Toyota uses a Credit Support Agreement (CSA) structure to enhance the credit profile of its finance companies, such as Toyota Motor Finance (Netherlands) B.V. (TMFNL).
- ❑ TMFNL is a private company with limited liability under the Netherlands law with over EUR 24.1bn⁽¹⁾ in loans to related companies.
- ❑ TMFNL has sufficient liquidity and funding capability to support its lending activity.
- ❑ TMFNL has become a frequent issuer in the bond markets.

(1) Source: TMFNL Half-Yearly Financial Report (for the six months ended 30 September 2024)



TOYOTA MOTOR CORPORATION

TOYOTA'S GLOBAL BUSINESS

- ❑ Markets vehicles in approximately 200 countries and regions
- ❑ 53 overseas manufacturing organisations in 26 countries and regions besides Japan
- ❑ Over 380,000 employees worldwide


AUTOMOTIVE
Design, Manufacturing,
Distribution

 **TOYOTA**

 **LEXUS**

 **DAIHATSU**

  **TRUCKS**

 **TOYOTA**
FINANCIAL SERVICES

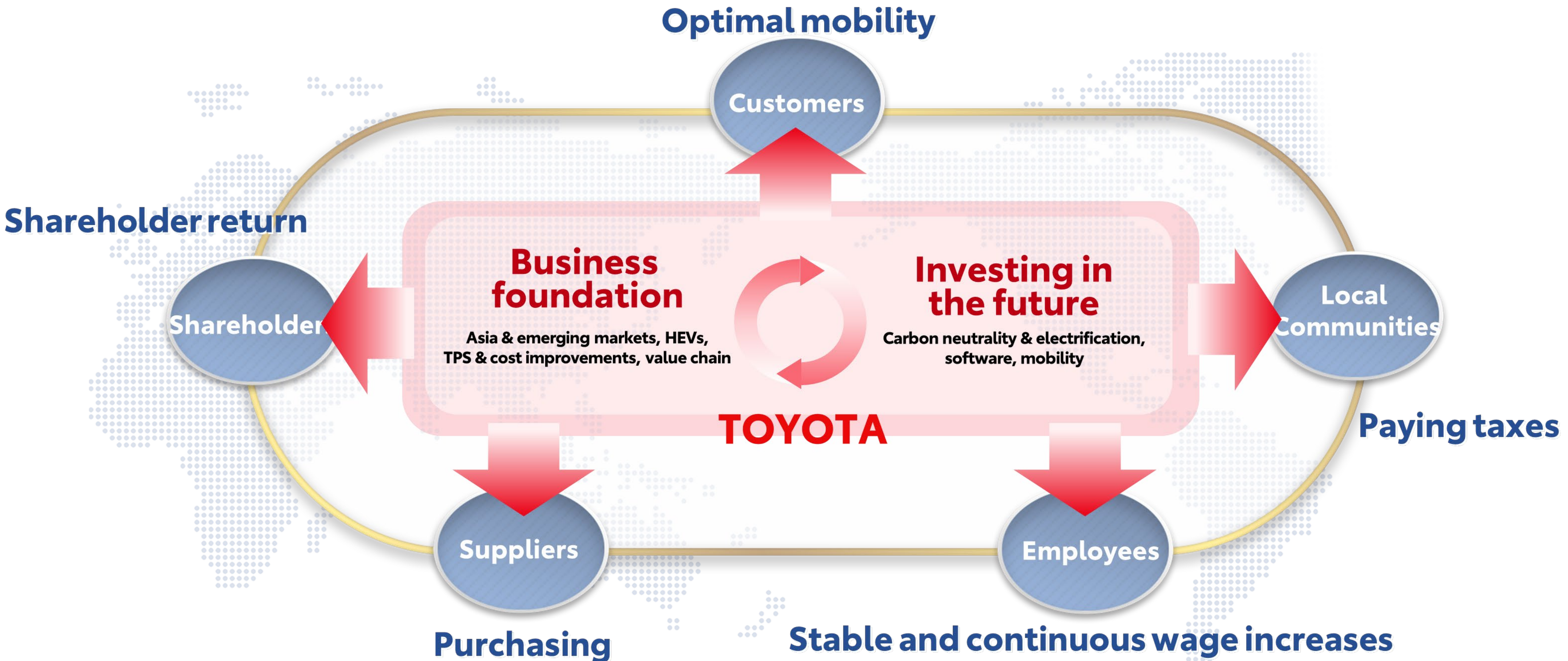
Consumer Financing
Dealer Support & Financing
Banking
Securities Services
Ancillary Products & Services

**OTHER
BUSINESSES**

Housing
Marine
Telecommunications
e-Business
Intelligent Transport Services
Biotechnology & Afforestation

CYCLE OF GROWING TOGETHER

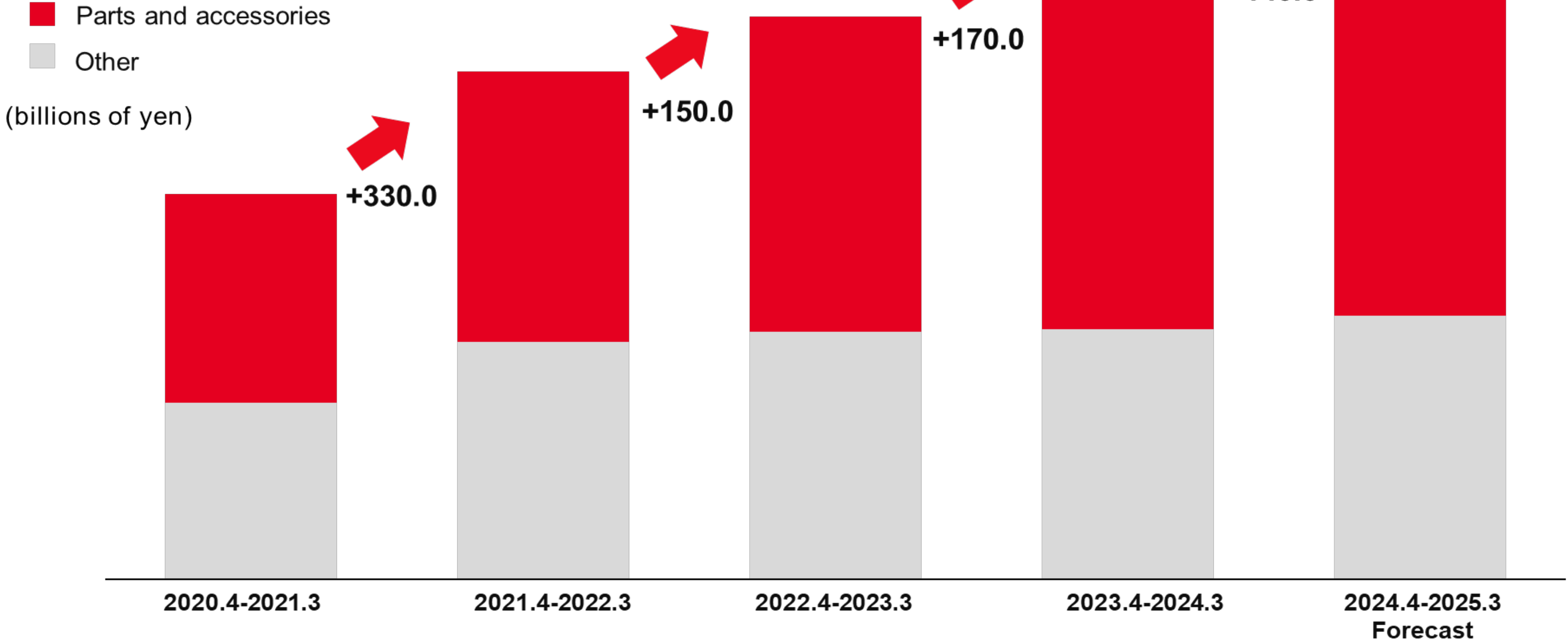
Growing Together with Our Stakeholders



EXPAND VALUE CHAIN OPERATING INCOME

■ Value chain operating income has increased by more than 100 billion yen each year

Trend in Value Chain Operating Income



PRODUCTION READINESS RESPONDING TO ACTUAL DEMAND

No. of EV Unit Sales in 2026



Flexibly revise plans in response to actual demand.

The customer choose the products.

Shortening lead times company-wide allows for last-minute investment decisions.

IN-HOUSE TECHNOLOGY DEVELOPMENT AND FLEXIBLE SUPPLY SYSTEM

In-house development of all types of batteries



Integrated development of vehicle/battery



Developing batteries in a timely manner tailored to the vehicles we want to become a reality

PHEV



BEV



Standardizing batteries for BEVs and PHEVs,
and establishing a flexible supply system

TOYOTA AND LEXUS VEHICLE HIGHLIGHTS

RAV4 *(Hybrid/PHEV)*



Lexus RX *(Hybrid/PHEV)*



Yaris Cross *(Hybrid)*



Lexus RZ *(BEV)*



Prius *(Hybrid/PHEV)*



Hilux *(Hybrid)*



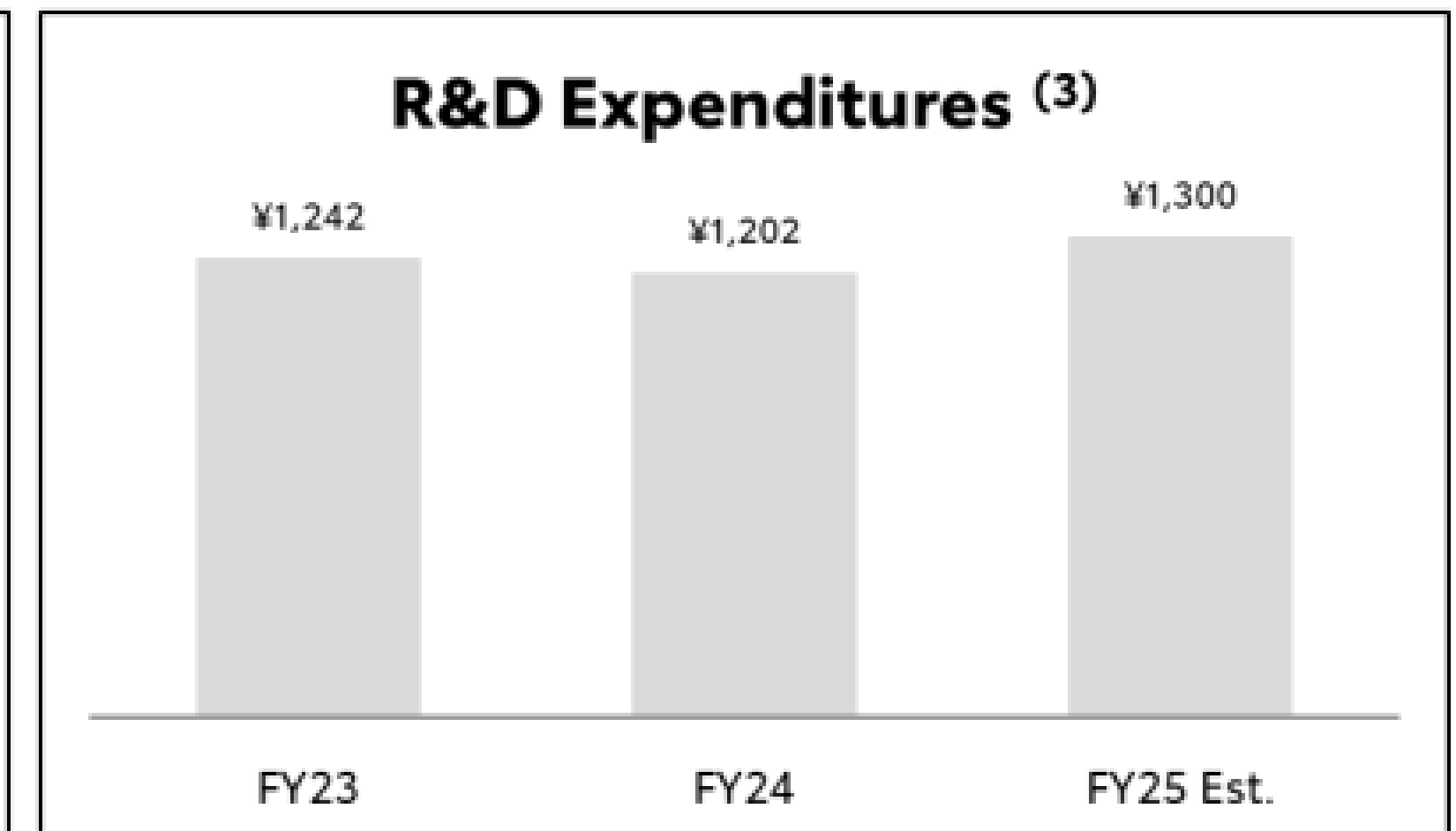
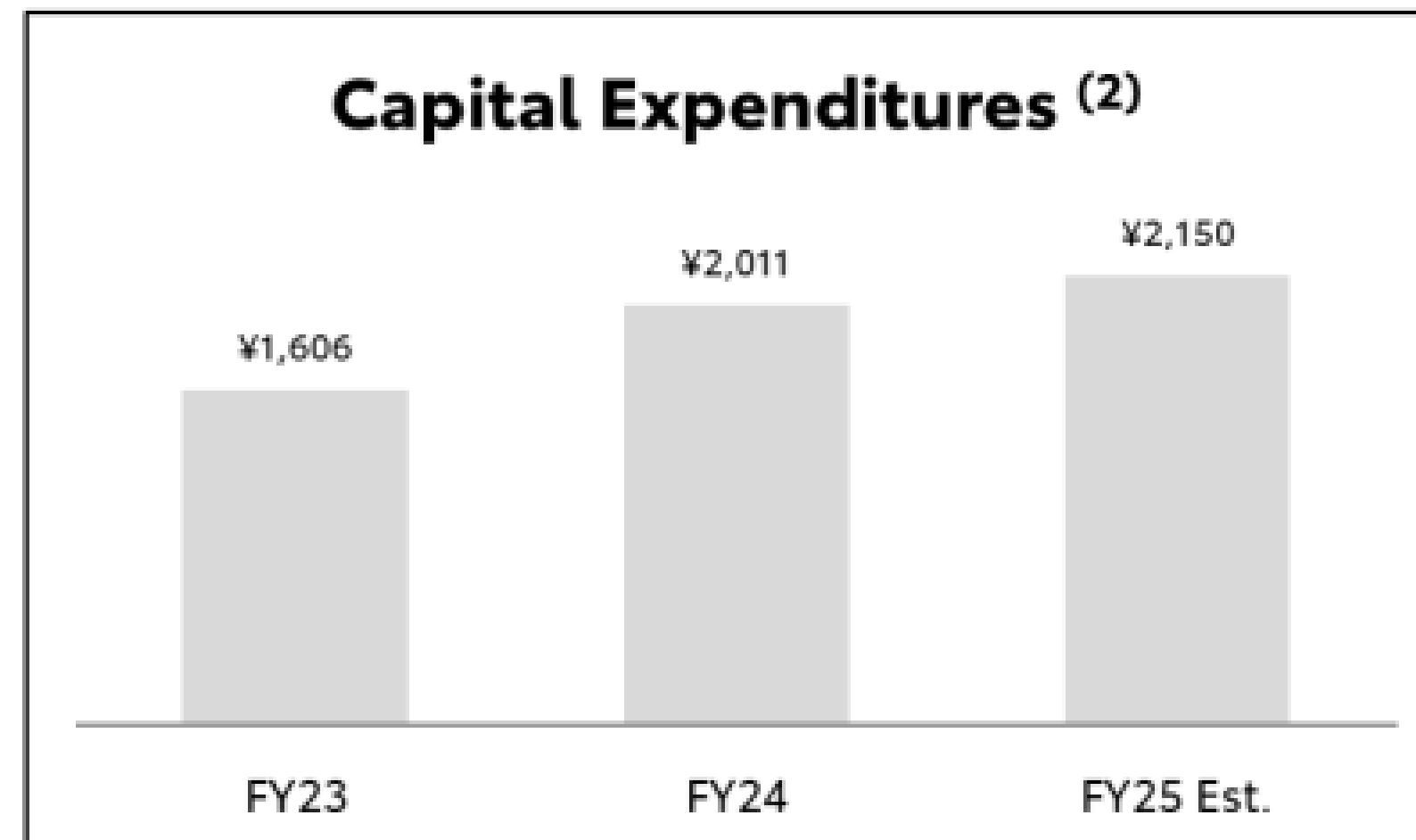
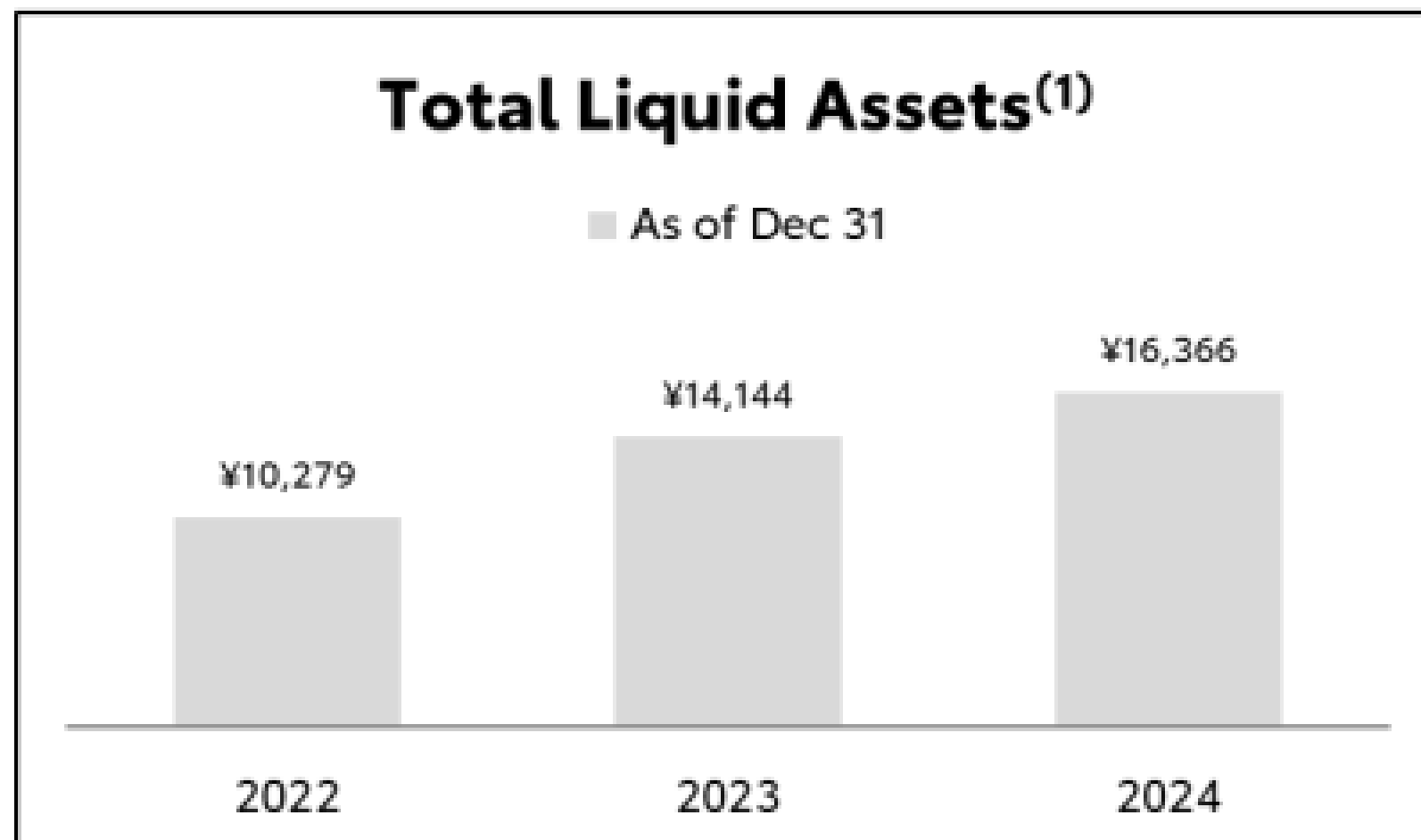
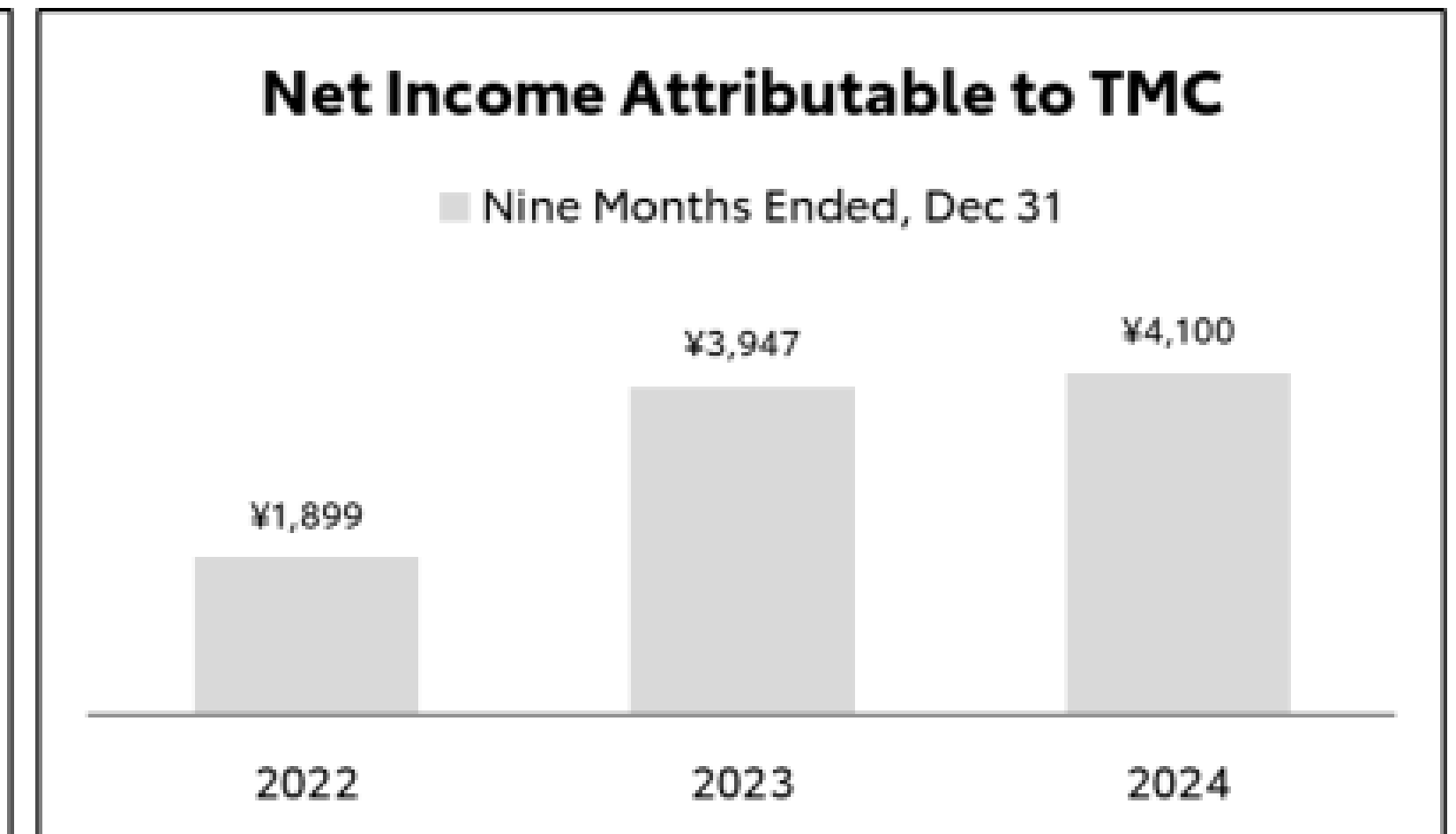
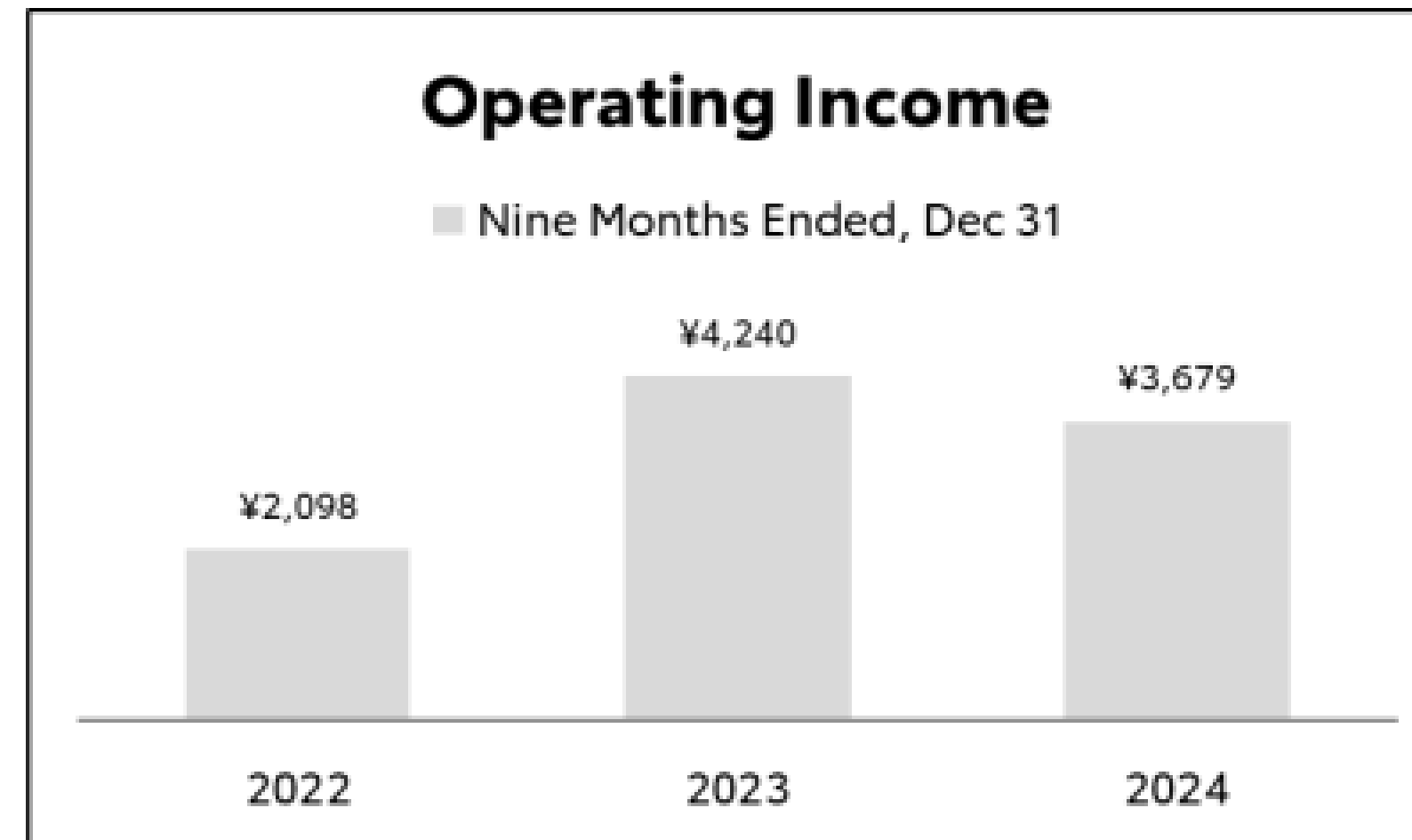
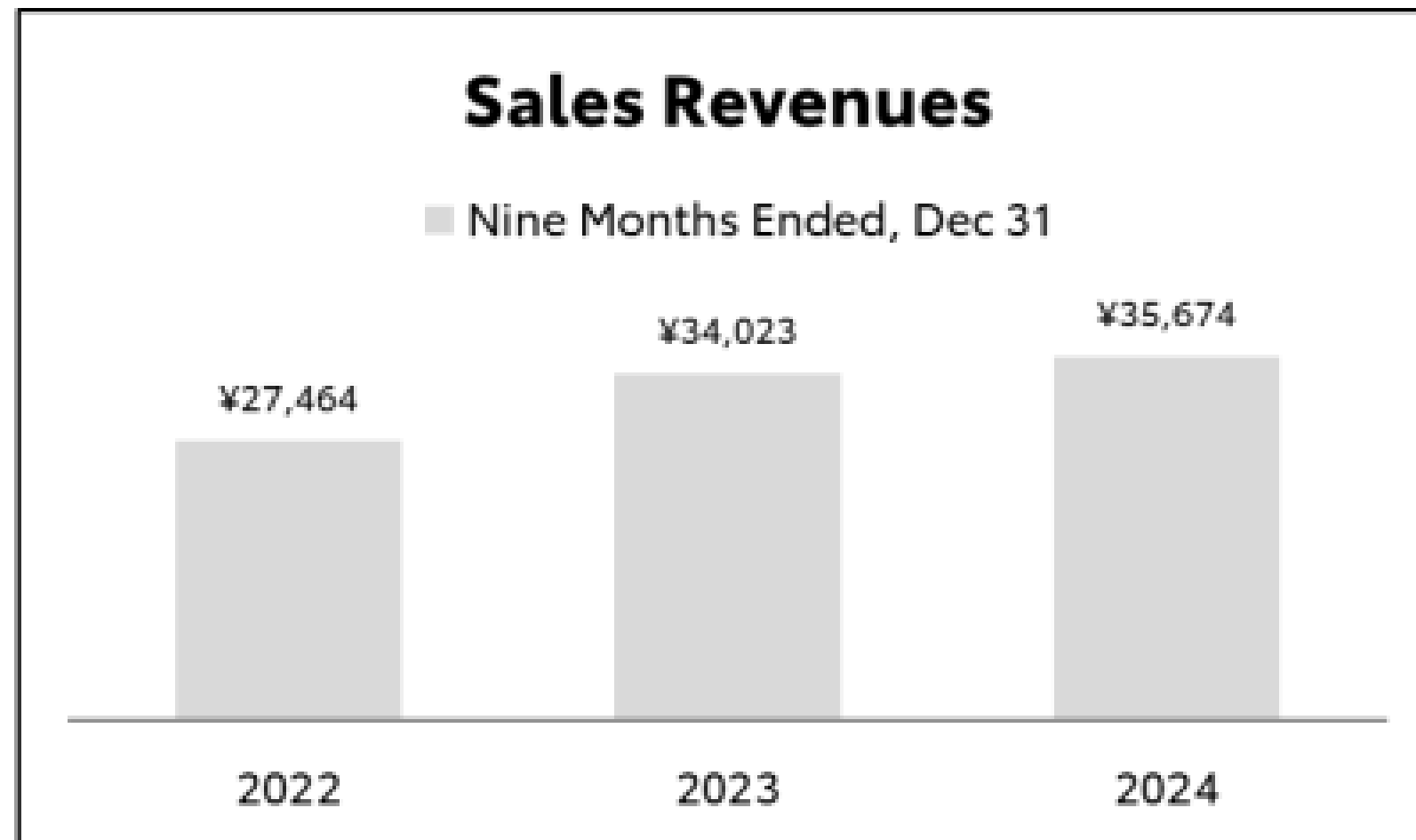
Land Cruiser *(Hybrid)*



PROACE CITY BEV



TMC FINANCIAL HIGHLIGHTS



¥ in billions

TMC has adopted International Financial Reporting Standards (IFRS) beginning with the first quarter of the fiscal year ended March 2021

(1) Cash and cash equivalents, time deposits, public and corporate bonds and its investment in monetary trust funds, excluding in each case those relating to financial services

(2) Capital Expenditures do not include vehicles in operating lease or right of use assets

(3) R&D activity related expenditures incurred during the reporting period

Source: TMC Q3 FY2023 Financial Summary; TMC Q3 FY2024 Financial Summary, TMC Q3 FY2025 Financial Summary



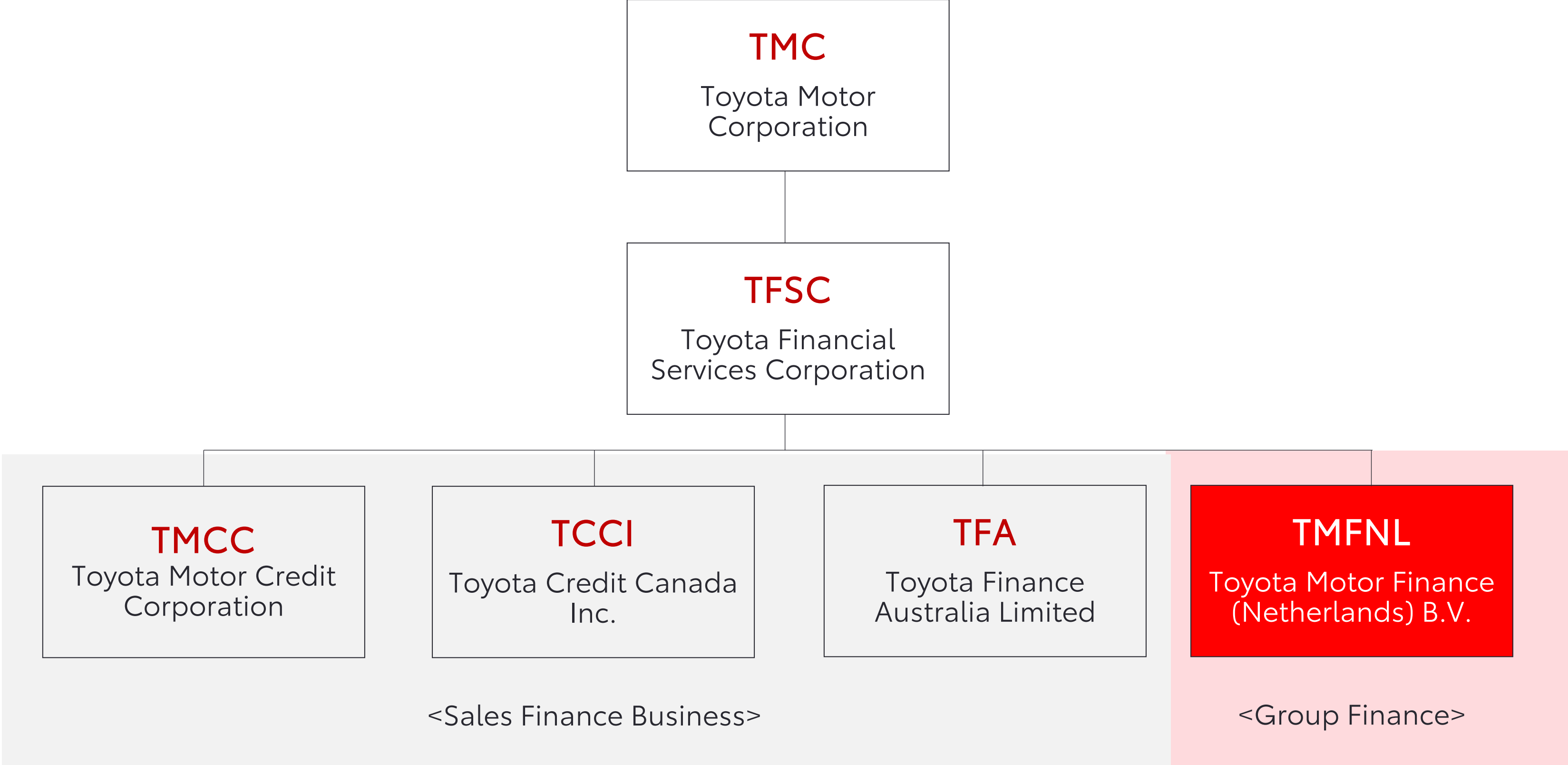
TOYOTA FINANCIAL SERVICES CORPORATION

TFS GROUP GLOBAL PRESENCE



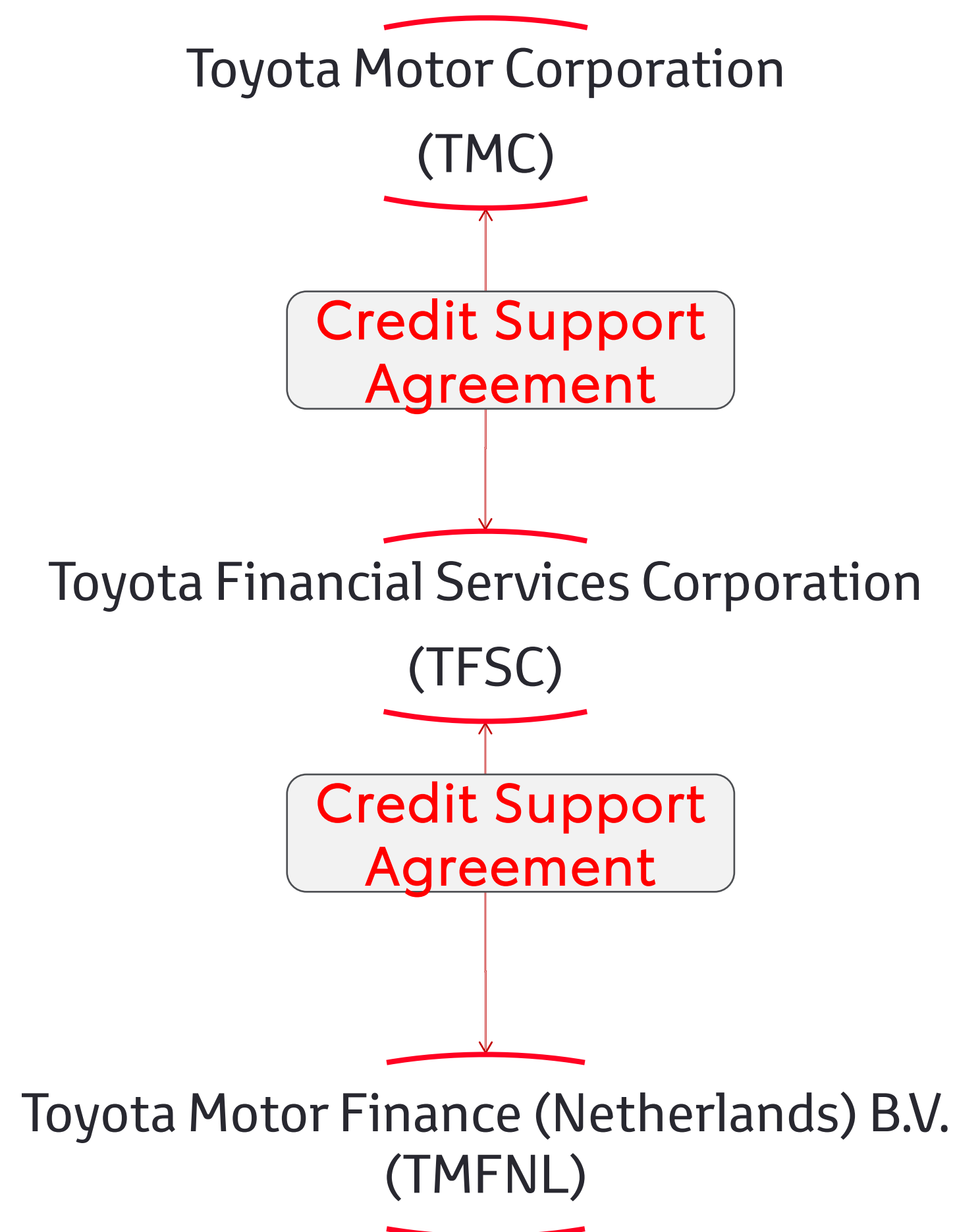
Source: <https://www.tpsc.jp/overseas/>

SELECT ENTITIES



TMCC, TCCI, TFA and TMFNL are named issuers under the €60,000,000,000 Euro Medium Term Note Programme
 TMCC, TMFNL and TFA are named issuers under the A\$10,000,000,000 Debt Issuance Programme

CREDIT SUPPORT AGREEMENTS



- ❑ Securities* issued by TMFNL (and various other TFSC subsidiaries) have the benefit of a credit support agreement with TFSC
 - ❑ TFSC will continue to own *100% of TMFNL*
 - ❑ TFSC will cause TMFNL to maintain a tangible net worth of at least €100,000 as long as covered securities are outstanding
 - ❑ If TMFNL determines it will be unable to meet its payment obligations on any covered securities, TFSC will make sufficient funds available to TMFNL to ensure that all securities payment obligations are paid as due
 - ❑ Agreement cannot be terminated until (1) repayment of all outstanding covered securities or (2) each rating agency requested by Toyota to provide a rating has confirmed no change in rating of all such securities
- ❑ TFSC in turn has the benefit of a credit support agreement with TMC
 - ❑ Same key features as TFSC/TMFNL credit support agreement
 - ❑ TMC will cause TFSC to maintain a tangible net worth of at least JPY 10 million as long as covered securities are outstanding
- ❑ Credit Support Agreements are not a guarantee by TFSC or TMC
- ❑ TFSC's and/or TMC's credit support obligations will rank pari passu with its direct, unconditional, unsubordinated and unsecured debt obligations

*"Securities" defined as outstanding bonds, debentures, notes and other investment securities and commercial paper. It does not include bank loans or asset backed securities issued.

CREDIT RATINGS

	Standard & Poor's		Moody's	
	Long Term	Short Term	Long Term	Short Term
Toyota Motor Corporation	A+	A-1+	A1	P-1
Toyota Motor Finance (Netherlands) B.V.	A+	A-1+	A1	P-1
Outlook*	Stable		Positive	

Source: Bloomberg Credit Rating Profile as at 19 March 2025
 * Affirmed by S&P on 22 February 2021 and by Moody's on 7 June 2024



TOYOTA MOTOR FINANCE (NETHERLANDS) B.V.

BUSINESS OVERVIEW

- ❑ The principal activity of TMFNL is to act as a group finance company for some of the subsidiaries and affiliates of TMC and TFSC.
- ❑ TMFNL raises funds by issuing bonds and notes in the international capital markets and from other sources and on-lends to other Toyota companies.
- ❑ TMFNL also provides guarantees for debt issuances of certain other Toyota companies.
- ❑ In addition, TMFNL generates income from other investments and deposits incidental to its primary funding activities.
- ❑ As a group finance company, TMFNL is dependent on the performance of the subsidiaries and affiliates of TMC and TFSC to which it grants loans and in respect of which it provides guarantees.

GROUP FINANCE - LENDING

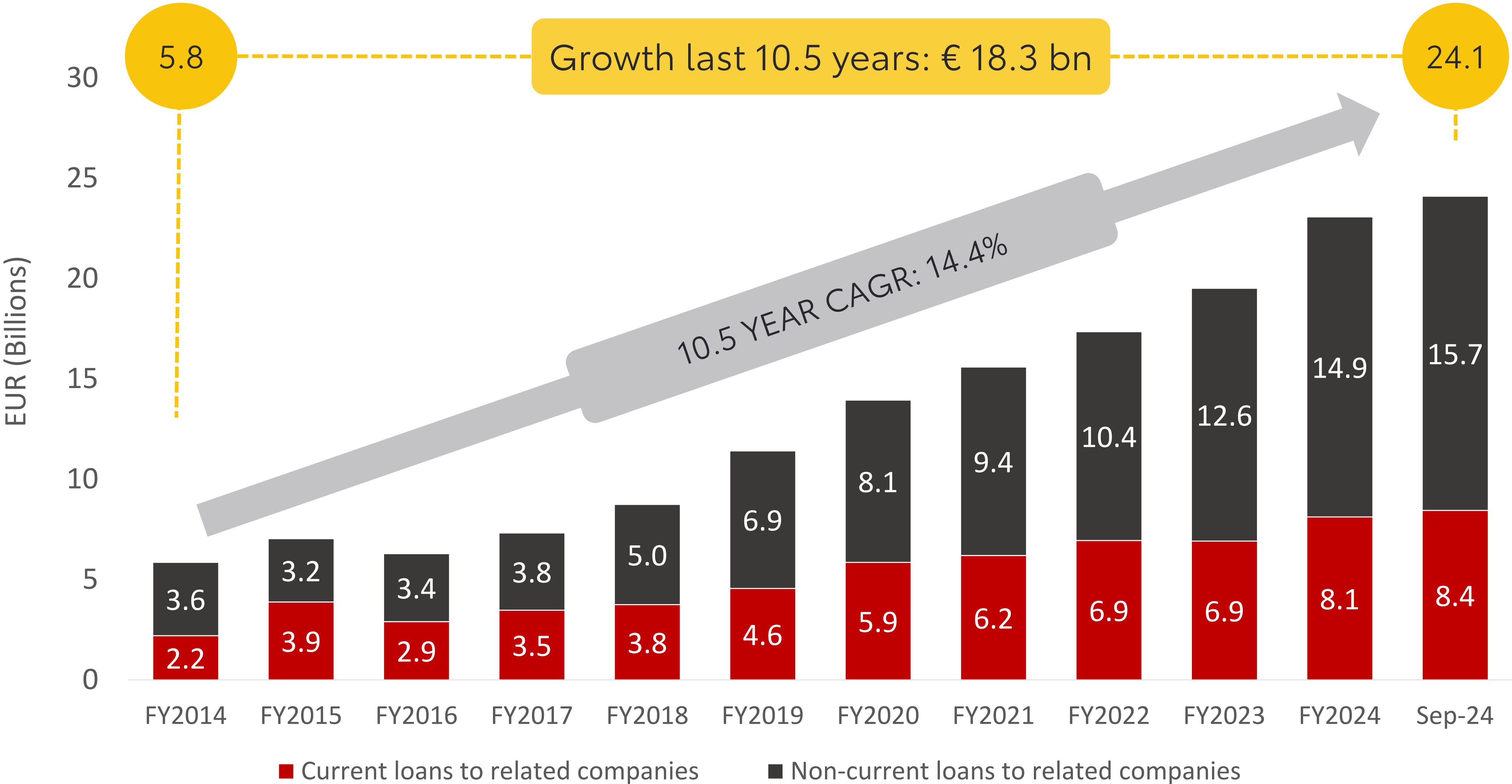


Europe / Africa *	
Germany	Czech
United Kingdom	Denmark
Finland	Hungary
Italy	Spain
Norway	Slovakia
France	Russia **
Sweden	Kazakhstan
Poland **	Portugal
South Africa **	Belgium
Ireland	Austria
Netherlands	

Asia / Pacific *	
Australia	Vietnam
New Zealand	Indonesia
Thailand **	India
Malaysia **	Japan
Philippines	Taiwan
Korea	China
Singapore	

*Source: TMFNL Annual Financial Report (for the financial year ended 31 March 2024) & TMFNL Half-Yearly Financial Report (for the six months ended 30 September 2024) **CP/Bond guaranteed by TMFNL (with Credit Support Agreement with TFSC)

LOANS TO RELATED COMPANIES



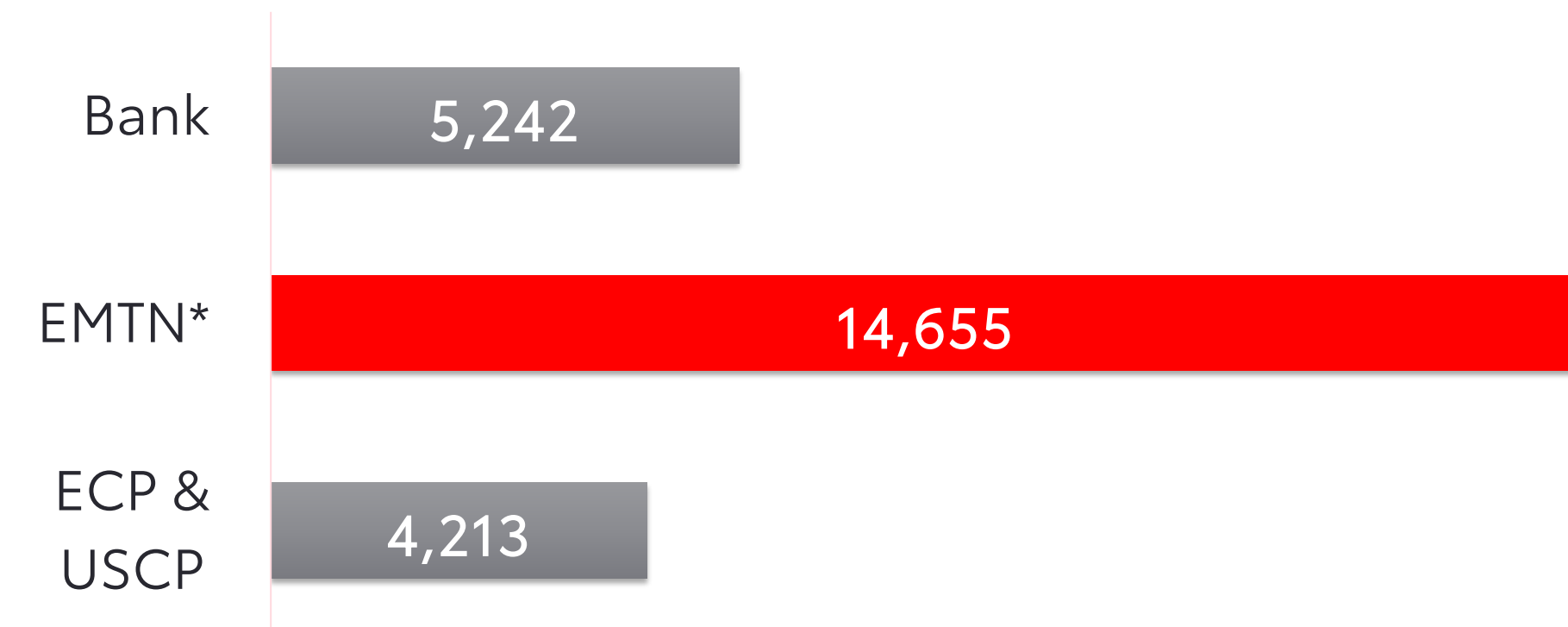
Source: TMFNL Annual Financial Reports (for the financial years ended 31 March 2014-2024) & TMFNL Half-Yearly Financial Report (for the six months ended 30 September 2024)

FUNDING ACTIVITY

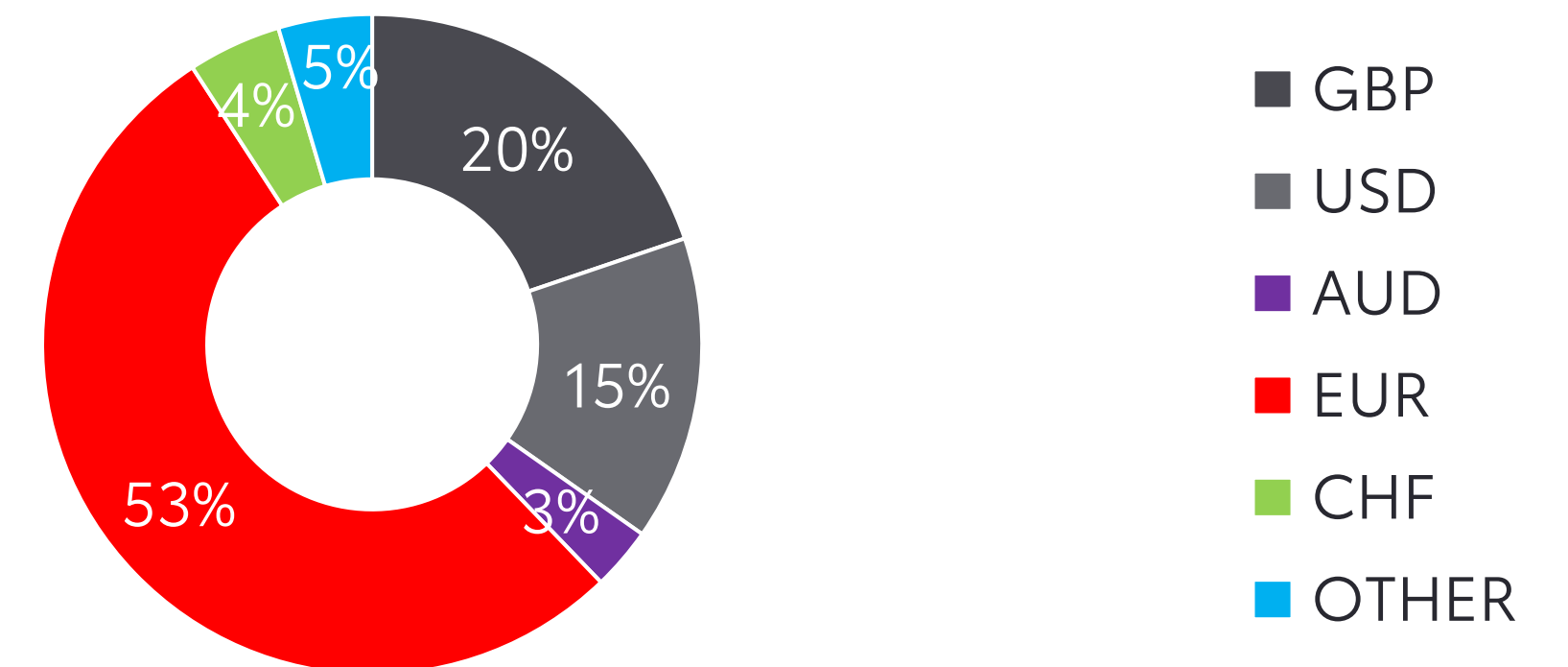
Overview

- ❑ Frequent issuer in international debt capital markets
- ❑ Established presence in Uridashi and CP markets
- ❑ USCP Programme established in March 2017
- ❑ ECP Programme issuer since 2002
- ❑ Diverse currency mix including: EUR, GBP, USD, CHF, AUD
- ❑ Range of tenors to match assets (1 month to 10 years)

Debt portfolio (total outstandings) by type as at 30 September 2024 €m⁽¹⁾



Debt portfolio by currency as at 31 March 2024 ⁽²⁾



(1) Source: TMFNL Half-Yearly Financial Report (for the six months ended 30 September 2024)

(2) Source: TMFNL Annual Financial Report (for the financial year ended 31 March 2024)

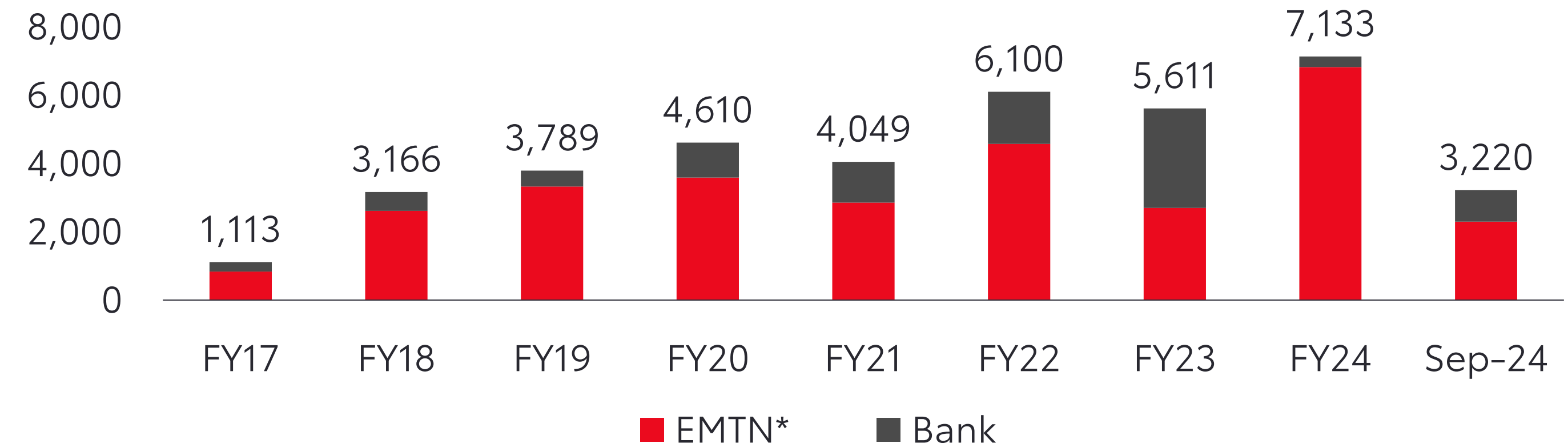
* EMTN includes Uridashi, benchmark and private placement issuances.

FUNDING STRATEGY

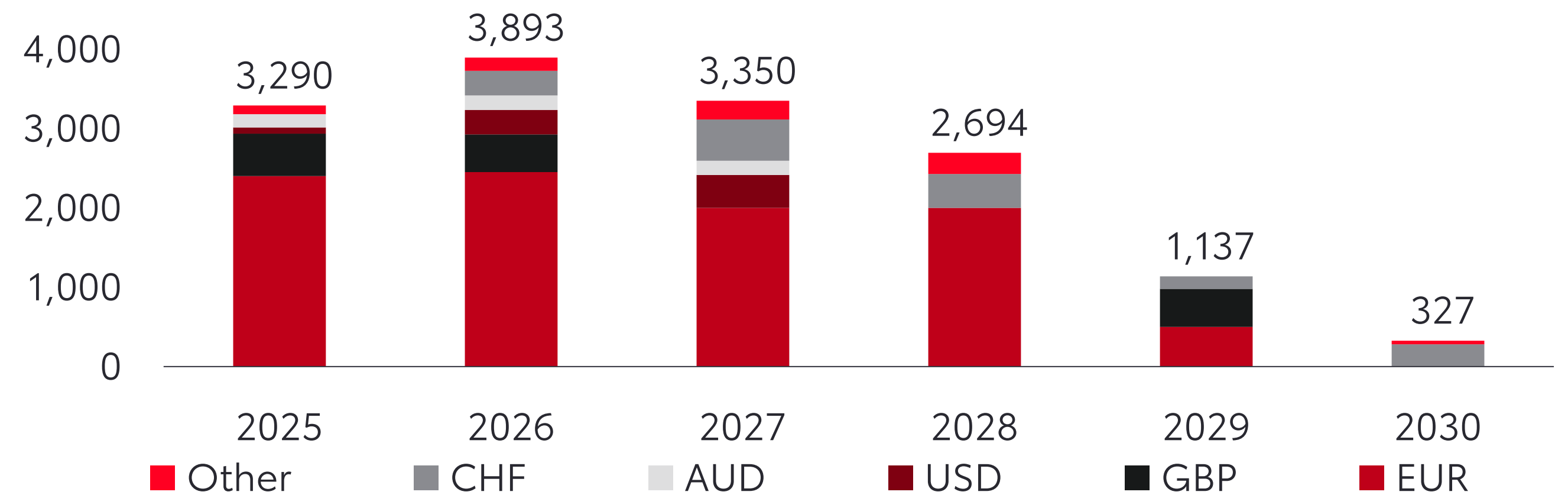
Overview

- ❑ Access bond markets to support increased funding requirements from asset book growth
- ❑ EMTN* issuance continues as primary source of funding
- ❑ Bank loans continue to support funding requirement
- ❑ Continue to diversify funding mix through different markets, maturities, currencies and products
- ❑ Long term debt is distributed over EUR, GBP, USD, CHF, JPY and AUD, among others

Long term debt raised in €m⁽¹⁾



EMTN* maturity profile in calendar years €m⁽²⁾



*EMTN includes Uridashi, benchmark and private placement issuances

(1) Source: TMFNL's Annual Financial Reports (for the financial years ended 31 March 2017-2024) & TMFNL Half-Yearly Financial Report (for the six months ended 30 September 2024)

(2) Source: Bloomberg as at 19 March 2025

FUNDING STRENGTHS

- ❑ Sufficient liquidity supported by solid balance sheet
 - ❑ Access to US\$15billion committed syndicated bank credit facilities⁽¹⁾
- ❑ Diverse and sustainable funding programmes
 - ❑ Access to international capital markets
 - ❑ A-1+/ P-1 rated Euro and US commercial paper programmes
- ❑ Credit Support Agreements from TMC – TFSC – TMFNL
- ❑ Access to intercompany borrowing
- ❑ Long-term approach to maintain a strong business and stakeholder relationship



(1) Source: TMFNL Half-Yearly Financial Report (for the six months ended 30 September 2024)

FINANCIAL PERFORMANCE

Income Statement	Fiscal Year Ended March 31,			Six months ended
	2022	2023	2024	September 30,
€'000				2024
Gross profit	40,146	51,248	62,527	35,041
Administrative expenses	-8,614	-7,984	-9,207	-4,941
Profit before valuation of financial instruments and adjustment for credit loss	31,532	43,264	53,320	30,100
Net gain/loss on financial instruments	-159,212	-107,352	28,470	24,315
Adjustment credit loss	-1,113	-34,429	-5,850	-17,281
Profit (loss) before tax	-128,793	-98,517	75,940	37,134

FINANCIAL POSITION

Financial Position	Fiscal Year Ended March 31,			Six months ended
	2022	2023	2024	September 30,
€ '000				2024
Current assets				
Loans to related companies	6,948,689	6,915,411	8,122,979	8,444,431
Others	1,226,883	1,569,748	1,165,870	840,045
Non-current assets				
Loans to related companies	10,403,770	12,601,864	14,948,360	15,662,163
Others	318,013	642,449	697,289	685,584
Total assets	18,897,355	21,729,472	24,934,498	25,632,223
Total liabilities	18,782,118	21,649,976	24,804,644	25,477,513
Total equity	115,237	79,496	129,854	154,710
Total liabilities & equity	18,897,355	21,729,472	24,934,498	25,632,223

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Financial Services